

## 2020 Performance Scorecard

		Objective/Measure	Formula	Weight	Rating System	2020			
						Annual	4th Quarter		
						/	Target	Actual	
<u>.</u>	SO 1	Contribute to Inclusive Growth and Spur Regional Development							
E E	014.4	Increase Total Value of Loans Guaranteed to the following Sectors							
Socio-Economic Impact	SM 1	a. Housing	Value of Outstanding Guaranty for the year	15%		P160.11 Billion	P160.11 Billion	P175.71 Billion	
		b. Priority Sector/MSME		10%	(Actual / Target) x Weight	P3.6 Billion	P3.6 Billion	P0.348 Billion	
So		c. Agriculture	your	5%		P3.5 Billion	P3.5 Billion	P4.25 Billion	
		Sub-Total		30%					
	SO 2	Develop or Implement Prog	grams as a Reliable Ko	ey Partner	-				
Stakeholders	SM 2a	Percentage Implementation of the MSME Credit Guarantee Program	Actual Accomplishment	5%	(Actual / Target) x Weight	Implemented to 2,000 MSMEs	Implemented to 2,000 MSMEs	Implemented to 2,944 MSMEs	
	SM 2b	Sectors A	Actual Accomplishment			Housing Sector: 4,121 New Housing Loan Borrowers	4,121 New Housing Loan Borrowers	11,281 New Housing Loan Borrowers	
					(Actual / Target) x Weight	Priority Sector/MSME: 2,000 Businesses	2,000 Businesses	2,944 Businesses	
						Agri: 39,000 Agri- based workers	39,000 Agri-based workers	48,038 Agri-based workers	

	SO 3	Enhance Public Image or Reputation as a Reliable Partner of Progress									
	SM 3	Percentage of satisfied customers	Number of respondents who gave a rating of at least Satisfactory over Total Number of respondents	5%	(Actual / Target) x Weight If less than 80% = 0%	90% Satisfactory Rating	90% Satisfactory Rating	95% Overall Positive Rating			
	SO 4										
	SM 4	Conduct Operations Audit in Building and Loan Associations	Number of operations audits conducted	5%	(Actual / Target) x Weight	Conducted Operations Audit to all BLAs under the supervision and regulation of PHILGUARANTEE	Conducted Operations Audit to all BLAs under the supervision and regulation of PHILGUARANTEE	Completed the conduct of Operations Audit to all BLAs under the supervision and regulation of PHILGUARANTEE			
		Sub-Total		15%							
	SO 5	Achieve Sound Financial F	Results		1						
	SM 5	Increase Total Comprehensive Income	Total Revenue less total expenses	10%	(Actual / Target) x Weight	P221.79 Million	P221.79 Million	P796.03 Million			
Finance	SM 6	Sales Value of Acquired Asset	Actual Sales Values of Acquired Asset / Target sales value	5%	(Actual / Target) x Weight	P6 Million	P6 Million	P35.02 Million			
	SM 7	Improve Collection Efficiency Rate	Value f actual collections during the year / Total Collections for the year	10%	(Actual / Target) x Weight	At least 60% Collection Efficiency	At least 60% Collection Efficiency	96.61%			
		Sub total		25%							
	SO 6	Enhance Operational Reliability									
Internal Process	SM 8	Implement Quality Management	Actual Accomplishment	5%	All or Nothing	ISO 9001:2015 Certification (continuing, with Surveillance Audit	ISO 9001:2015 Certification (continuing, with Surveillance Audit	ISO 9001:2015 Certification (issued to PHILGUARANTEE			

						process)	process)	by TUV Rheinland after successfully
								passing the 1 <sup>st</sup>
								<ul><li>Surveillance Audit)</li><li>Board-approved</li></ul>
	SM 9	Development of Internal Policies Focused on Operational Efficiency	Actual Accomplishment	5%	All or Nothing	Board-approved Business Continuity Plan (BCP)	Board-approved Business Continuity Plan (BCP)	<ul> <li>Supplemental Business Continuity Plan (BCP)</li> <li>Implemented</li> </ul>
	SM 10	Implementation of Information Systems Strategic Plans	Actual Accomplishment	5%	All or Nothing	Information Systems Strategic Plan (Phase 1 - 2020 ICT Resource Acquisition (ITRA) Clearance from the Department of Information and Communications Technology (DICT))	Information Systems Strategic Plan (Phase 1 - 2020 ICT Resource Acquisition (ITRA) Clearance from the Department of Information and Communications Technology (DICT))	ICT Resource Acquisition (ITRA) Clearance was granted by Sec. Honasan of the Department of Information and Communications Technology (DICT) on October 26, 2020.
	SO 7	Digital Transformation						
	SM 11	Automation of Key Process/es	Actual Accomplishment	5%	All or Nothing	Automation of one (1) Key Process (preferably establishment of Digital Payment Platforms)	Automation of one (1) Key Process (preferably establishment of Digital Payment Platforms)	<ul> <li>Board-approved G- Cash money service as one of the Digital Payment Platforms.</li> <li>For implementation</li> </ul>
		Sub-total		20%				
	SO 8	Improve Competencies						Completed the
Learning & Growth	SM 12	Development/ Establishment of a Competency Framework	Actual Accomplishment	10%	All or Nothing	Development of the Competency Framework	Development of Competency Framework	Completed the Development of Competency Framework and Competency Catalogue with Operational Definitions
		Sub-total		10%				
		Total		100%				